Making green happen Investor presentation February 2023 greenstat.no

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| Company                | GREENSTAT ASA, org nr 914 875 455   |
|------------------------|---|
| Website                | Norwegian: <u>https://greenstat.no/investor/emisjon</u><br>English: <u>https://greenstat.no/en/investor/placement</u>   |
| Total shares to date   | 72 827 026  |
| Nature of the Offering | Increase of 13 900 000 shares   |
| Offer price            | NOK 8,50 per share  |
| Use of Proceeds        | Capital to secure new projects and follow up investments within<br>• Green Hydrogen<br>• Solar<br>• Wind<br>• Energy stations   |
|                        | General corporate purposes <ul> <li>Preparing the company for IPO (Initial Public Offering / exchange listing)</li> <li>Strengthening the organization /securing talents</li> </ul> |
| Application period     | 121. February 2023  |

For more detailed information please refer to Term sheet and application agreement.

### Investment highlights

Investment rationale: Why invest in Greenstat?

Board approved IPO strategy: Listing planned at Euronext Growth October/November 2023 H

| 1  | 2   | 3  | 4  |
|--|---|--|--|
| Massive market opportunity in Norway and globally  | Scalable business model with international potential  | Attractive pipeline of projects and prospects  | Powered by a team of 50+<br>renewable energy experts                                   |
| Global spend on<br>hydrogenAnnual average<br>expenditures on<br>hydrogen production from<br> | Target return Target farm-down<br>on early-stage at final investment<br>investment decision | Number of projects Total pipeline<br>and prospects capacity (projects<br>across wind, solar and prospects)<br>and hydrogen | Collective team Number of new<br>experience in hires last 24<br>number of years months |
| <b>\$6.8</b> trn <b>\$400</b> bn   | >10x 50%  | ~70 > 1 GW   | 53 28  |

6



Introduction to Greenstat

Market overview

**Business model** 

Project portfolio

Appendix

### Making green happen. Now.

Greenstat is an energy company that identifies, develops and owns projects and companies that contribute to emission reductions and green value creation

| ounded in 2015 in Bergen, Norway, by Christian Michelsen Research (now Norce)                        |
|--|
| rontrunner in the transition towards a sustainable future, especially within green hydrogen          |
| Vell positioned with a growing portfolio of projects being realized. Increased revenues x10 in 2022. |
| owered by ~50 highly motivated professionals, incl. a team of eight people on-the-ground in India    |
| experts on complex energy systems and synergies, such as Power-to-Hydrogen projects                  |

### Focus areas

| (4)    |
|--------|
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|        |

### Our business model

Identify & select Based on analysis and industry competence we identify, verify and selects business opportunities.

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### Invest & team up

We make early-phase investments in close collaboration with strong partners and local stakeholders.

25

### ×

### Develop & mature

We develop and mature projects until invest decision or commercial operation.

### Realize, reinvest & co-own

We apply a farm down strategy to re-invest in new projects but remain minority owners through the lifetime of the projects.

\$

### We believe that a zero-emission society is possible to achieve using well known technology

Selected projects (4)**Glomfjord Hydrogen** Valsneset Industry Wind പ്പി Petnijk Solar Power Plant





| ocation  | Ørland       |
|----------|--------------|
| Capacity | 40 GWh       |
| hase     | In Operation |
|          |              |



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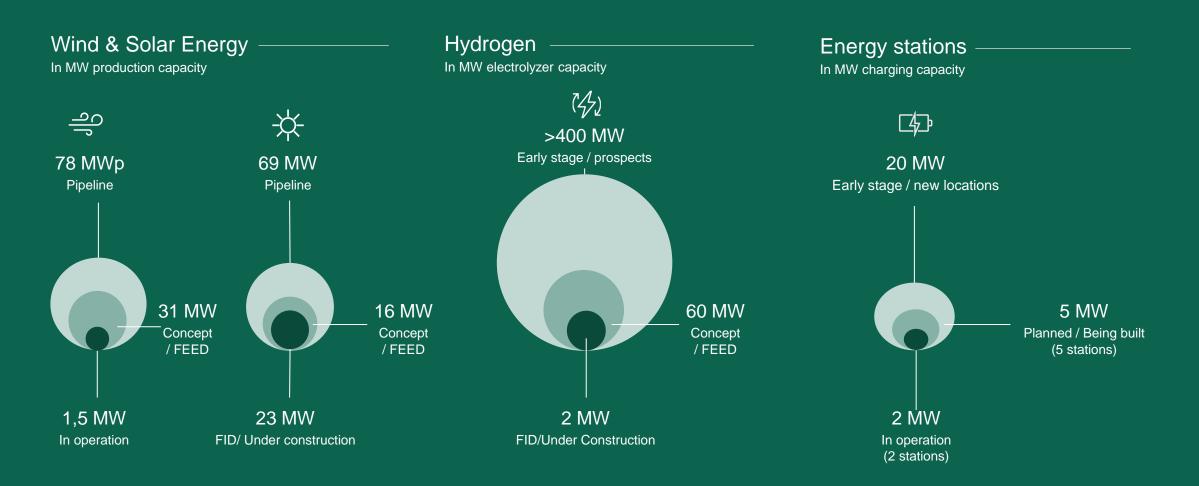
| Location | Bosnia-Herzegovina      |
|----------|-------------------------|
| Capacity | 65 GWh                  |
| Phase    | Start Operation Q4 2023 |

**Greenstation Straume Pilot** 

岱

| Location | Øygarden, NOR             |
|----------|---------------------------|
| Capacity | Pilot station established |
| Phase    | In Operation, Scaling     |

A vertically integrated energy company with a specific focus on Green Hydrogen as a key component in the future energy system



10

Highly experienced team with long track record from the renewable industry. Total team includes 58 professionals

Group management





Karen





Skarsvåg

New CCO Trude

Damm

Vegard Frihammer

Landmark





Madsen

Juni Marie

L. Schaefer







Fiksdal

Helene

K. Worren





Kine Broms Sletengen

Hvstad





Sæbø

Oda Marie Ellefsen

Malena Danielsson

### Strong inhouse hydrogen and renewable energy expertise

Professionals including India and Sri Lanka

53

Ekern

Solar

Andreas

Giermundsen

T

Johan V

Espedal

Average relevant New hires last 24 months in professional experience in years

12

28

#### Business development



Charly

Berthod

Sebastian

Farmen

Ketil Strøm-Liv-Heae Larsen

Norway

SegIsten









Sveinung











Amund

Fagereng







Kjetil Trovik

Midthun



Trøen

Roar

Greensight advisory

Nygaard

India & Sri Lanka

Energy stations



















Celine Solstad Bårdsgård

Benjamin Fram

Trine Søberg Saxlund

Greenstat employees in

India and Sri Lanka

8

Wind

Gudmund S.

Administration

Sydness



Katrine

Vestbøstad



Nina Axelsen

















Biørnar

Holen















Mats S.

Christensen Ekrem Jon Jakob Odberg

Horvei Næss

Andreas





Leanne



### Management team

Highly experienced management team with substantial experience within their domains.



#### Vegard Frihammer

Group management

#### Founder & Chief Executive Officer

#### Owns 385 069 shares



#### Karen Landmark

#### Chief Strategy Officer

#### Owns 125 454 shares

in the areas of renewable energy, corporate sustainability and circular economy. She holds International Management and serves as the Chair of the Board (COB) of Greenstat Asia.

Management team











#### Fredrik Skarsvåg Chief Financial Officer

Owns 26 667 shares\*

Experienced manager with long track record Vest Boligkreditt, Verd Boligkreditt. Fredrik was project manager for setting up Sparebanken



#### Trude Damm

Head of HR & Organisation

#### Owns 6667 shares

Erik Berger

Owns 0 shares

Experienced with demonstrated history as Vice Development, Career Development, HR

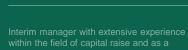


#### Henrik Meland Madsen

Head of Hydrogen

#### Owns 10 000 shares

Experienced manager with close to 20 years from various positions in the Oil & Gas



Chief Capital Officer (interim)

### Management team

Highly experienced commercial team with long cross disciplinary track record from hydrogen, solar, wind and retail operations

### Leanne Drøver

Torstein Thorsen-Ekern

Owns 1 327 495 shares

Head of Business Development

Head of Greenstation

Owns no shares

Commercial management team

#### Kjetil Trovik Midthun

Head of Greensight

#### Owns 8000 shares

Tomas Fiksdal

#### Chief Project Officer Hydrogen

#### Owns 100 799 shares

Been with Greenstat since 2016 and has been Technische Universität Clausthal, and has previously worked at, among others, CMR

#### Andreas Gjermundsen

#### Head of Solar

#### Owns no shares

Head of Wind

Owns 173 074 shares



### Engineering, Aker Solutions and Sevan

Gudmund Synnevåg Sydness

Extensive track record from the wind industry,

#### Commercial management team

6





### **Board of Directors**

Board of Directors with broad management experience and deep insight into the renewables industry

### **Board of Directors**



### Birgit Marie Liodden

Board Member

Owns no shares

manager for the Oslo business region. Leader of TOOL - The Ocean Opportunity Lab.

#### Irene Kristiansen

Board Member

Owns 32 117 shares

Board of Directors



5



### Tor Georg Olsen

**Board Member** 

Owns 158 857 shares



#### Knut Olaf Nyborg

**Board Member** 

#### Owns 13 500 000 shares\*

CEO of Aker Clean Hydrogen (ACH).

The board should consist of 4-6 members and must be balanced with male/female members. With five members a minimum of two representatives from each gender must be represented. If increased to six members, there must be tree members of each gender.



Bernt Skeie

Chairman. Co-Founder

Owns 196 197 shares

#### Open board position

Our vision

### Making Green Happen

Greenstat is an energy company that identifies, develops and owns projects and companies that contribute to emission reductions and green value creation With a clear vision of "Making Green Happen", a strong focus on ESG is embedded in all our business areas, our organizational culture and our operations, in all the countries we operate.

Greenstat intends to drive impact towards a number of UN Sustainable Development Goals



### ESG is in our DNA

### ESG integration in daily operations and decision-making

Vision Sustainability is deeply rooted in our vision and purpose of existence, and an important reason why professionals choose Greenstat Decision-making We evaluate all projects within our green frame, meaning that our business areas make decisions based on common sensitivity principles and go/nogo strategies Transparency We strive to continuously improve and work systematically to disclose to all stakeholders our ESGperformance and other relevant ESG-information.





Greenstat intends to make its disclosures on GRI-standard and to adapt to the TCFD recommendations going forward



### ESG integrated in our business model

### ESG in a project lifecycle perspective

Opportunity screening  $\rightarrow$ Project development and financing Operations Construction  $\rightarrow$  $\rightarrow$  $\rightarrow$ GREENSTAT ESG focus throughout the project lifecycle \ **W W** Risk assessment and monitoring of environmental and social impact Stakeholder engagement, Health and safety \*\* Responsible procurement Ĩŋ Emission tracking  $\mathbf{O}$ End of life

### Shareholder overview

| Shareholder   | No. of shares  | Ownership % |
|---|----------------|-------------|
| Aker Horizons                                       | 13 500 000     | 19,5 %      |
| Meteva (Trond Mohn)                                 | 2 711 667      | 4,0 %       |
| Pollen Vind AS                                      | 1 327 495      | 2.00%       |
| Myrlid AS   | 1 000 000      | 1.5%        |
| Ole Petter Skonnord                                 | 961 138        | 1.48%       |
| Total number of shareholders                        | 2017           |             |
| Total number of shares outstanding                  | 72 827 026     |             |
| New shares available                                | (~28 000 000)  | (28%)       |
| Total number of shares outstanding post-transaction | (~100 000 000) |             |



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### Clean hydrogen set for massive growth

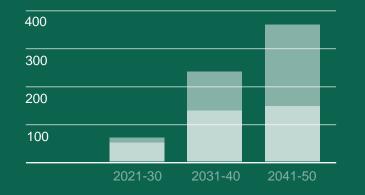
Global demand for hydrogen and its

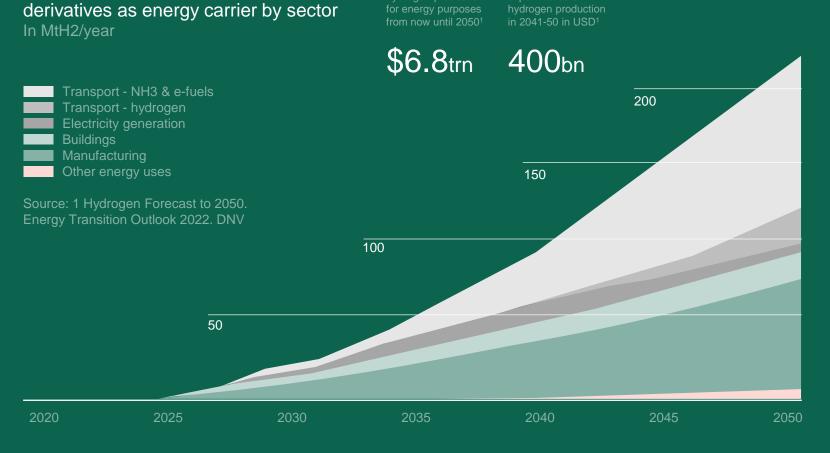
Global annual average expenditure for hydrogen production and its derivatives for energy purposes In USD billion/year

Source: Hydrogen Forecast to 2050. Energy Transition Outlook 2022. DNV

Opex

Capex





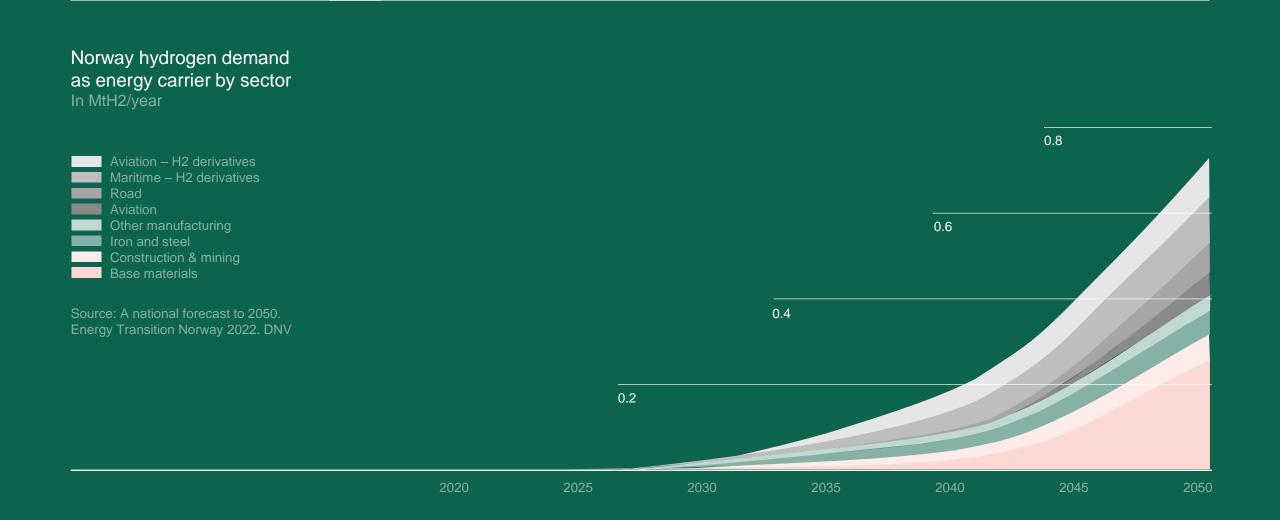
Global spend on

for energy purposes

Annual average

expenditures on

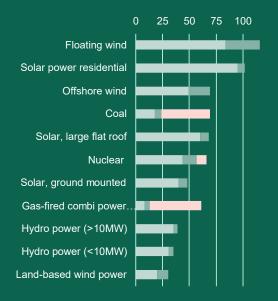
### Strong hydrogen demand predicted for Norway



### The winds are turning

Levelised Cost of Energy (LCOE) Land-based wind power comes out with lowest cost of energy amongst alternative sources

In NOK øre / kWh Source: NVE



■ Investment ■ Operations ■ Fuel

Land-based wind power has the lowest cost of energy among renewables, with a LCOE around 30 øre/kWh

Norwegian politicians recognize that Norway needs more renewable energy capacity

Norwegian companies express increased interest in investing in electricity production (i.e. wind power) at low, stable prices on existing industrial and commercial areas.

New licensing regime and adapted legislation in place by 2023

2

#### Aasland åpner vindkraftverk og frir til kommuner: – Mer av verdiene blir igjen

Det er første gang på tre år at en olje- og energiminister deltar på åpningen av ( vindkraftverk. – Nå merker vi et stemningsskifte, sier Robert Kippe i norsk vindkraftforening Norwea.



### Flere positive til vindkraft på land

O Bondebladet redaksjoner

Publisert: 10.10.22, 08:42 | Oppdatert: 10.10.22, 09:05

I en undersøkelse utført av Universitetet i Bergen svarer 37 prosent av de spurte at de er positive til å bygge ut vindkraft på land



Produksionen av vindkraft økte til 11.8 TWb i 2021, og sto for 7.5 prosent av kraftproduksionen. Fot Lars Bilit Hage

October 2023

10 October 2023

Solar business segments

### Solar installations for external customers

Business segment, commercial buildings



Agriculture



### Solar PV plants



Solar parks in industrial areas, or on large roof-tops



## Solar energy is booming in Norway, and Greenstat is well positioned

Solar Energy is booming in Norway in all segments

Many property owners are installing solar on their roof-tops

A great number of solar PV plants are being developed and concession applications are being filed to NVE

Greenstat is well-positioned in both business segments



infrastruktur i Norge kan bli på nivå med norsk vannkraft. Solkraft kan dermed bidra til å dekke store deler av det økte energibehovet i Norge framover.

El V in G

15. ougust 202 Coto A. Merk



#### Number of new passenger cars in Norway In thousands, EV's share in percent



## Strong demand for EV public charging points in Norway going forward

The EV share of passenger car sales in Norway is well on the way towards the 100% goal in 2025, and reached ~80% in 2022. But the passenger car park in Norway is still fossil fuel heavy. There will be a large demand for charging infrastructure in the years to come. Norway has approx. 20 000 public charges per 2022, but only 36% of these are fast DC chargers.

10 - 14000

1 of 3 in Norway says that long charging time is a main reason to not choose EV. The sales and infrastructure for heavy vehicles in Norway has barely begun



\*7 500 per 30.09.2022. 8000 is estimated year end by The Norwegian Public Roads Administration. \*\* Estimated by The Norwegian Public Roads Administration.

#### EV share of passenger car park in Norway

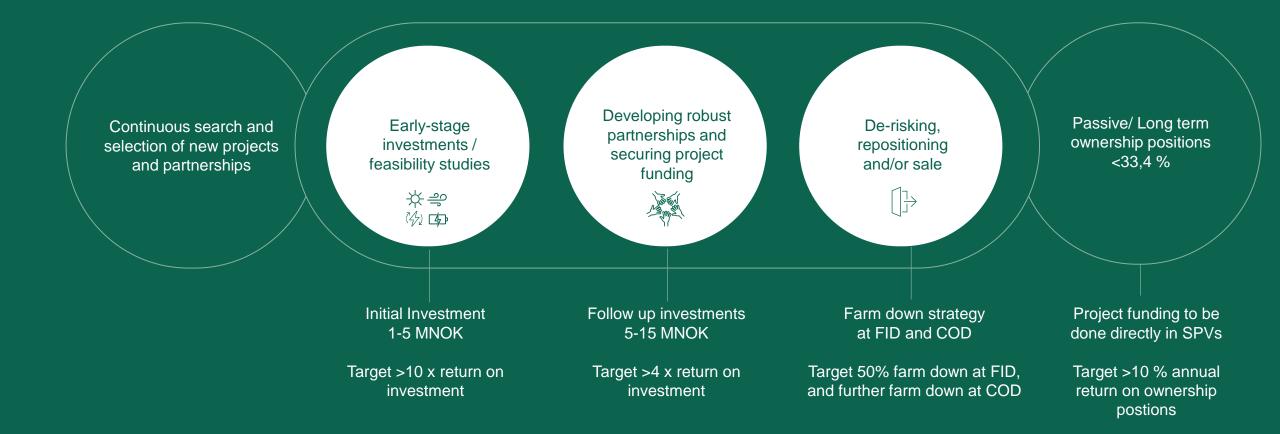


Source: SSB, The Norwegian Public Roads Administration, Norwegian EV Association

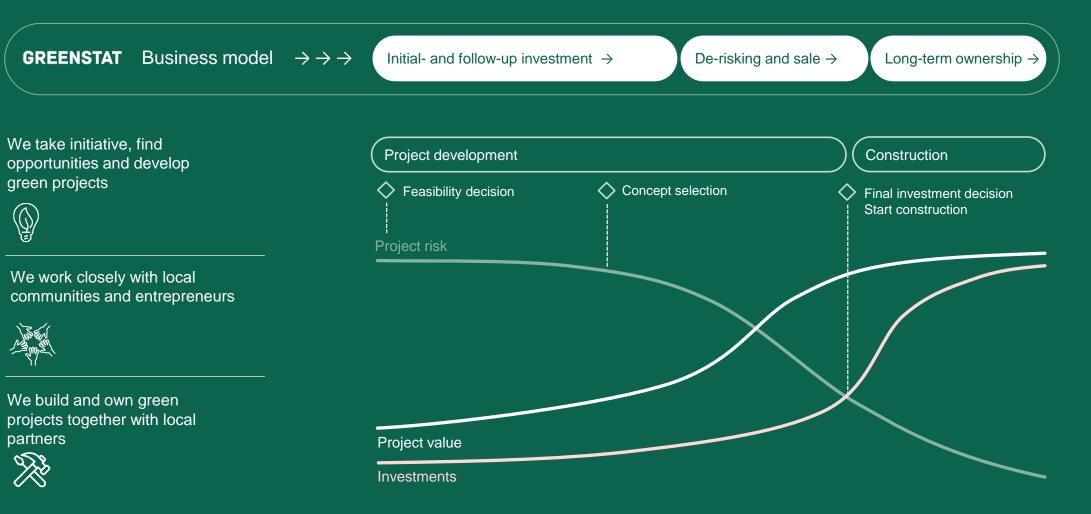


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### Greenstat value creation model



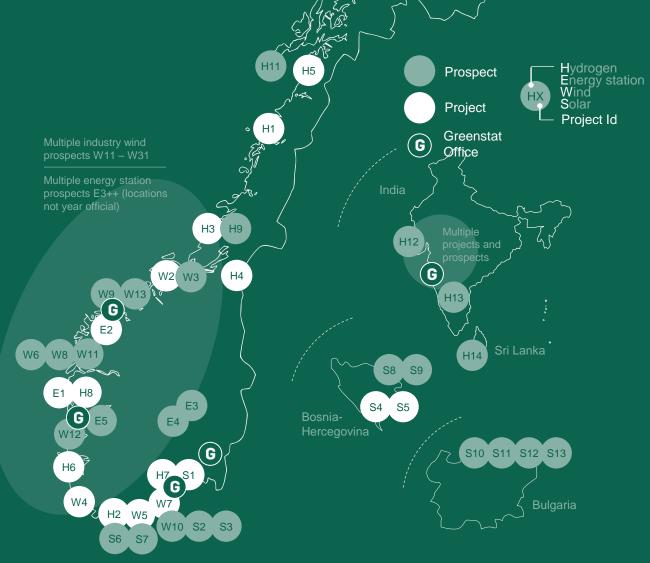
## Creating value by developing and maturing projects through early phases





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### Project and prospect portfolio



### Hydrogen

**Energy Stations** 

E1 Straume, Øygarden

E2 Byrkjelo

E4 Nes i Ådal

E5 Samnanger

E6 Station 6

E7 Station 7

E8 Station 8

++ 12 LOIs signed

E3 Gjøvik

| H1  | Glomfjord Hydrogen                  | • |
|-----|-------------------------------------|---|
| H2  | Hydrogen Hub Agder                  |   |
| H3  | Hydrogen Hub Rørvik / H2 Marine     | • |
| H4  | Meråker Hydrogen                    |   |
| H5  | Narvik Hydrogen                     |   |
| H6  | Stord Hydrogen                      | • |
| H7  | Viken Hydrogen                      |   |
| H8  | Htwo Fuel                           |   |
| H9  | Pilot E – Rørvik                    |   |
| H10 | Pilot E – Vannøya                   |   |
| H11 | Pilot E – Lofoten                   |   |
| H12 | Pilot at refinery in Gujarat, India | • |
| H13 | Pilot plant at Bengaluru Karnataka  | • |
| H14 | Pilot plant in Sri Lanka            |   |

### Industry Wind

| W1  | Røyrmyra                       | • |
|-----|--------------------------------|---|
| W2  | Valsneset                      | • |
| W3  | Valsneset Extension            | • |
| W4  | Elgane                         | • |
| W5  | Kjerlingland                   | • |
| W6  | Gulen industrihamn             |   |
| W7  | Omre                           |   |
| W8  | Kollsnes – Øygarden            | • |
| W9  | Smøla – Nekton                 |   |
| W10 | Heftingdalen – Morrow          | • |
| W++ | 21 prospects throughout Norway | • |
|     |                                |   |

#### Solar Parks

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| S1  | Engene                             | • |
|-----|------------------------------------|---|
| S2  | Glamsland                          | • |
| S3  | Energi Hub Kjerlingland            | • |
| S4  | Petnjik Solar PV Plant             | • |
| S4  | Petnijk ESS Solar PV Plant         | • |
| S6  | Roof top solar power plants        | • |
| S7  | Brownfield solar prospect in Agder | • |
| S8  | Bosnia-Hercegovina Prospect 1      | • |
| S9  | Bosnia-Hercegovina Prospect 2      | • |
| S10 | Bulgaria Prospect 1                | • |
| S11 | Bulgaria Prospect 2                | • |
| S12 | Bulgaria Prospect 3                | • |
| S13 | Bulgaria Prospect 4                | • |
|     |                                    |   |

## Hydrogen Projects

REFER MAN MAN

DIS NUMBER

NUMBER OF STREET

### Glomfjord Hydrogen

### Awarded NOK 150 million from Enova

#### **Project Overview**

| Segment         | Hydrogen                    |
|-----------------|-----------------------------|
| Greenstat OS%   | 38% ownership               |
| Greenstat role  | Investor, leading the BoD   |
| Project manager | Vegard Frihammer (Chairman) |
| Project phase   | In Construction             |
| Entry           | 2016                        |
| Web             | glomfjordhydrogen.no        |

### Glomfjord Hydrogen is facilitating big scale production of Hydrogen in Glomfjord Industry park.

A factory with annual capacity of ~8000 kg hydrogen has been through a FEED (Front End Engineering and Design) study and is ready for FID (Final Investment Decision).

#### **Greenstat Value Creation**

Glomfjord has long traditions for industrial fertilizer production at Yara. Due to the fertilizer production, deep expertise in hydrogen is being built over decades.

In 2016 Glomfjord Hydrogen was established to facilitate large-scale H2 production. The venture is backed by experienced partners like Nel, Meløy Energi, Troms Kraft. A factory with capacity of production 8 ton H2 per day (~20 MW) is now close to final investment decision. A broad range of customers have signed LOIs regarding off take from the production facility with a ramp up towards 2030. Within one year from signing the grant letter from Enova in July 2022, a final investment decision for the plant must be made.

In addition to being a long term owner, Greenstat will also create revenues through consultancy work during the preparation and construction period. This is estimated to be in the range of 2-5MNOK per year for the years 2022-2025.

#### Greenstat Team



Tomas Greensight Fiksdal Technical-/ Technical economical roject Mgr. analyses

#### External partners

| Nel ASA      | Owner (23.2%), supplier |
|--------------|-------------------------|
| Meløy Energi | Owner (23.2%)           |
| Troms Kraft  | Owner (15.2%)           |

#### Enova Financial Contribution

" Enova supports production facilities for green hydrogen in Glomfjord with up to NOK 150 million.

The goal is to establish a plant in Glomfjord in Meløy municipality and deliver compressed hydrogen to customers in sea and land transport. The owners of Glomfjord Hydrogen AS are Greenstat ASA, Nel ASA, Meløy Energi AS and Troms Kraft AS" (Quote Enova) \*

| Enova contribution | 150.0 MNOK |
|--------------------|------------|
| Greenstat's share  | 57.0 MNOK  |

Figures rounded to nearest NOK million \* Enova Press release, June 23 2022 Link

### Glomfjord Hydrogen

## 20 MW hydrogen hub with Enova funding – producing H2 to maritime and transportation customers

| Capex breakdown in %   | Investments     | <ul> <li>Total initial investment of NOK 366 million</li> <li>Major investment components includes electrolyser (NOK 125m incl. cell stack), buildings &amp; land improvements (NOK 49m) and installation and commissioning (NOK 44m)</li> </ul>  |
|--|-----------------|---|
| <ul> <li>Equipment &amp; machinery 42%</li> <li>Buildings &amp; land imrpvoement 13%</li> <li>Installation &amp; commissioning 12%</li> <li>Infrastructure 10%</li> <li>Project execution 5%</li> </ul>  | Offtake         | <ul> <li>Hydrogen offtake based on current LOI's assumed to be 55% maritime, 30% and 15% to land-based transport and other industry applications, respectively</li> <li>Oxygen offtake to Yara for fertilizer production</li> </ul>   |
| ■Other 18%   | Price<br>NOK/kg | <ul> <li>Hydrogen for maritime offtake (55%): NOK 35 (2025-40), NOK 30 (2031-38) and NOK 25 (2039 &gt;)</li> <li>For the 30% and 15% offtake: NOK 40/90 (2025-30), NOK 35/60 (2031-38) and NOK 30/40 (2039&gt;)</li> <li>Oxygen: 0.30 NOK/kg (equivalent to 2.40 NOK/kg contribution to Hydrogen NOK/kg price)</li> </ul> |
| Free cash flow   | Electrolysers   | <ul> <li>8300 kg/day hydrogen production capacity</li> <li>57.1 kWh/kg electricity consumption</li> <li>0.9% degradation rate</li> </ul>  |
| 200 - 166 178 190 401<br>150 - 138<br>100 - 77 80<br>50 - 19   | Utilization     | • 2025-27: 70% / 2028-30: 80% / 2031>: 90%  |
| 0<br>-50<br>-(05)<br>-100<br>-150<br>-150<br>-150<br>-150<br>-100<br>-150<br>-100<br>-150<br>-100<br>-150<br>-100<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-110<br>-10 | Utilities       | <ul> <li>Electricity price: 295 NOK/MWh</li> <li>Grid variable at 20 NOK/MWh</li> </ul>   |
|  | Other costs     | <ul> <li>Labour: NOK 1.1m/year / Maintenance: NOK 4.7m/year / Other: NOK 3.0m/year</li> </ul>   |

### Hydrogen Hub Agder

### Awarded NOK 148 million from Enova

#### **Project Overview**

| Segment         | Hydrogen                     |
|-----------------|------------------------------|
| Greenstat OS%   | 49% ownership                |
| Greenstat role  | Proj.Mgmt, Bus.Dev, Investor |
| Project manager | Torstein Thorsen Ekern       |
| Project phase   | Planning & Development       |
| Entry           | 2021                         |
| Web             |                              |

Everfuel and Greenstat are establishing "Hydrogen Hub Agder", based in Kristiansand. In a collaboration with the industrial companies Elkem and Glencore Nikkelverk, we aim to establish a hydrogen production facility at Fiskaa in Kristiansand.

Everfuel and Greenstat will also establish a distribution center providing fuel to the maritime sector, the construction industry, and to trucks, buses and other industrial customers in the vicinity of Kristiansand.

#### Greenstat Value Creation

In July 2021, Greenstat and Everfuel joined forces to develop hydrogen possibilities in the Agder region. The ambition with Hydrogen Hub Agder is to establish a H2 production facility at Fiskaa, in Kristiansand. The project will be in two phases, where first phase will produce 8 ton green H2 per day during 2025. Second phase, with an anticipated production start in 2028, triples capacity to 24 ton per day.

A number of commercial customers have already signed intentional offtake agreements for hydrogen both for coastal traffic and to the continent. Furthermore, an intentional agreement has been signed with Glencore Nikkelverk for the offtake of the excess oxygen and there is a potential use of the excess heat in collaboration with Elkem Carbon.

In addition to being a long term owner, Greenstat will also create revenues through consultancy work during the preparation and construction period. This is estimated to be in the range of 2-4 MNOK per year for the years 2022-2025.

External partners

#### Greenstat Team



TorsteinKine B.Are O.T. EkernSletengenSæbøChiefProjectProjectCommercialManagerManagerOfficerHydrogenHydrogen

# EverfuelOwner (51%)ElkemLandowner \*\*Glencore NikkelverkOxygen offtake \*\*Elkem CarbonHeat offtake \*\*+ many moreH2 offtake \*\*

#### Enova Financial Contribution

"Enova supports Hydrogen hub Agder with up to NOK 148 million. The goal is to produce and sell compressed hydrogen to boats that are on route via Kristiansand.

Hydrogen hub Agder is managed by the companies Everfuel AS and Greenstat ASA in collaboration with established industry in the EYDE network and other players."

#### (Quote Enova) \*

| nova contribution | 148 MNOK |
|-------------------|----------|
| reenstat's share  | 73 MNOK  |

Figures rounded to nearest NOK million \* Enova Press release, June 23 2022 Link \*\* Agreements are intentional at this early stage

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### Hydrogen Hub Rørvik (H2 Marine)

### Awarded NOK 126 million from Enova

#### Project Overview (H2 Marine)

| Segment         | Hydrogen  |
|-----------------|---|
| Greenstat OS%   | 46,3 % ownership  |
| Greenstat role  | Investor, Business development                          |
| Project manager | Vegard Frihammer, Chairman<br>of the Board at H2 Marine |
| Project phase   | In Realisation  |
| Entry           | 2019  |
| Web             | h2marine.no   |

H2 Marine develops zero-emission solutions to the maritime sector. This includes production and bunkering of hydrogen for land- and sea-based fish farming

#### Greenstat Value Creation

H2 Marine was formed in 2019 together with Kvernevik Engineering and Phari. The award for Hydrogen Hub Rørvik is won together with NTE Energi (50/50), and is the most recent of several projects and awards. The award implies that H2 Marine, 46,3% owned by Greenstat, is awarded NOK 63 million to build a 8 ton per day hydrogen production facility in Rørvik with anticipated start of operation in Q2 2025. Adjusted for Greenstat's ownership, the award amounts to NOK 25 million for Greenstat.

Previous notable awards include the Pilot-E award in 2020 where H2 Marine received 8.5 million, and Grønn Plattform Zerokyst in 2021 where H2 Marine was awarded NOK 37 million.

In addition to being a long term owner, Greenstat will also create revenues through consultancy work during the preparation and construction period. This is estimated to be in the range of 2-5MNOK per year for the years 2022-2025.

#### Greenstat Team



Tomas Greensight Fiksdal Technical-/ Chief economical echnology analyses Officer

### External partners

| Kvernevik Engineering | Owner (~10.4 %)    |
|-----------------------|--------------------|
| Phari                 | Owner (~43,3 %)    |
| NTE Energi            | Consortium partner |

#### Enova Financial Contribution

"Enova supports production facilities for green hydrogen in Rørvik with up to NOK 125.7 million.

In the Hydrogen hub Rørvik project, NTE and H2 Marine, in collaboration with several players, will build a hydrogen production plant, in order to be able to supply hydrogen to a wide range of vessels." (Quote Enova) \*

| Enova contribution | 126 MNOK |
|--------------------|----------|
| Greenstat's share  | 29 MNOK  |

Figures rounded to nearest NOK million \* Enova Press release, June 23 2022 Link

## Wind Projects

### Elgane Vind AS

### Elgane Vind AS, Hå municipality

#### About

8 turbine project located in Hå municipality in Rogaland county. The project is located in proximity to Elgane racing track, on agricultural land. The project is initiated together with localco owners and have political support from Hå municipality.

Total construction cost (100%) / Equity requirement (40%)

160MNOK/ 64MNOK

Installed capacity / Production per annum

### 16 MW 50 GWh

#### Project Overview

| Segment               | Wind  |
|-----------------------|---|
| Greenstat ownership   | 56%   |
| Greenstat role        | Developer and investor  |
| Project phase         | Land acquired,<br>Positive municipality –<br>project proposed in<br>municipal zoning plan |
| Investment date       | 2024  |
| Start of construction | Q4 - 2024   |
| Commissioning         | Q3 - 2025   |
|                       |   |

#### External partners

Neighbors' and other local stakeholders Co-Owners (44 %),



### Kjerlingland

### Energy Hub Kjerlingland, Lillesand municpality

#### About

First 'Power-to-X' in Norway. Local energy production, via wind energy and solar energy with power from the grid into an energy system to produce green hydrogen and further distribution of hydrogen for heavy transport along the E-18.

Installed capacity wind part/ Production per annum

4 MW 10 GWh

Total construction cost (100%) / <u>Equity r</u>equirement (40%)

### 40 MNOK / 16 MNOK

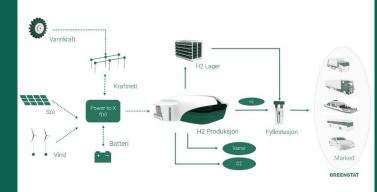
| Segment               | Wind/Solar/H2   |
|-----------------------|---|
| Greenstat ownership   | 80%   |
| Greenstat role        | Investor, project<br>management                       |
| Project phase         | Land owner agreement secured.<br>In development phase |
| Investment date       | 2023  |
| Start of construction | Q2 2024   |
| Commissioning         | Q2 2025   |
|                       |   |

#### External partners

**Project Overview** 

J.B. Ugland Eiendom AS Co-Developer, 20%







### Valsneset wind farm, Ørland municipality

#### About

Three turbine project located at Valsneset in Ørland municioality. The project was commissioned in Q1 2020, in an area that is regulated for industrial purposes. Grid capacity in the area was identified as a bottleneck for expansion of the development of industrial activity – and the project contributes to securing locally produced low carbon electricity to neighboring existing and future commercial activity on the peninsula

The project has performed exceptionally well delivering 44 GWh in 2022 – equaling 3400 full load hrs.

| Segment             | Wind                |
|---------------------|---------------------|
| Greenstat ownership | 10 %                |
| Greenstat role      | Co-owner/Investor   |
| Project phase       | In operation        |
| Installed capacity  | 3x 4,2 Vestas V-117 |
| Start of operation  | Q1 - 2020           |

#### External partners

Project Overview

| Skovgaard Invest AS  | Co-Owners (90 %), |
|----------------------|-------------------|
| Skuvyaalu ilivesi AS |                   |

Installed capacity / Production 2022

12,6 MW 43,1 GWh



### Portfolio

### Wind development portfolio and prospects

#### About

Greenstat is currently working a cross an extensive development portfolio in the Norwegian wind market focusing on brown field projects close to existing infrastructure

Development portfolio Norway

~100 MW ~300 GWh

Drawing on our established network I SE Europe and BiH we are currently exploring wind opportunities in the region

50 MW / 150 GWh

#### Our approach

We take initiative, find opportunities and develop green projects

We work closely with local communities and entrepreneurs

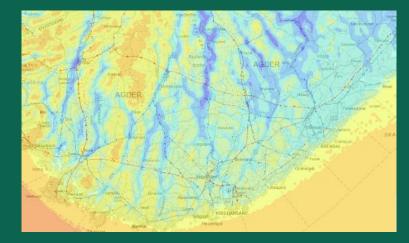




We build and own green projects together with local partners









# Solar projects

### Petjnik Solar Power Plant

### International growth for Greenstat Solar with investment in Petjnik Solar Power Plant in Bosnia and Herzegovina

#### Why Petjnik Solar Power Plant?

2.8bn people are still relying on polluting and unhealthy fuel for cooking. And 73% of all GHG emissions made by human stems from energy.

Solar is becoming the cheapest form of renewable energy in many parts of the world.

People relying on polluting and unhealthy fuels for cooking\*

2.8bn

Share of human-caused emission of greenhouse gases due to energy\*

73%

| Droi | inat | over | n vi on |
|------|------|------|---------|
| FIO  | iec. | OVE  | VIEN    |
|      |      |      |         |

| Segment         | Solar              |
|-----------------|--------------------|
| Greenstat OS%   | 50% ownership      |
| Greenstat role  | Investor           |
| Project manager | Ketil-Strøm Larsen |
| Project phase   | In Construction    |
| Investment date | 2022               |
| Web             | greenstat.no       |

Greenstat Solar is partnering up with GP Toming D.O.O., a local family-owned Solar company with track record since 2011, to build the Petjnik Solar Power Plant.

Petjnik is currently in construction and will be ready for production by fall 2023 with an annual production of 65 GWh. Greenstat is now in a favorable position in an exciting and emerging Solar power market in South-Eastern Europe. Greenstat Solar's portfolio is expected to grow significantly going forward.

#### **Greenstat Value Creation**

Greenstat Solar became a separate business unit 100% owned by Greenstat in 2022 A number of alternative solar projects have been evaluated recent 6-12 months Petjnik Solar Power Plant is Greenstat's first solar power plant investment Petjnik is co-owned with GP Toming, and is currently in construction Foundation work is currently progressing, and installation of panels will start Q1 2023 Production will start Q4 2023, with an annual production of 65 GWh Greenstat will consider additional solar projects going forward

#### Greenstat Team

Ketil-Strøm

Larsen



External partners

-S\



Charly -Berthod —

| vedbank | Financing |
|---------|-----------|
|         |           |

\* UNDP

### Engene PV plant

### Solar PV Plant: Engene PV plant, Larvik municipality

#### About

Planned on an old industrial site. Fixed ground system with 9306 solar panels Sale of electricity at the current spot price Plot size 50.85 daa. A special purpose vehicle Engene Solar AS has been established with Skagerak Kraft AS. Grid connection 22kV with net owner Lede.

Installed capacity / Production per annum

6,1 MWp 6 GWh

Total construction cost (100%) / Equity requirement (40%)

### 45 MNOK / 18 MNOK

| <b>.</b> . |     |      |        |             |
|------------|-----|------|--------|-------------|
| Proj       | Act | OVE  | ırvı   | <b>۵</b> \۸ |
|            | COL | 0.00 | /I V I |             |
|            |     |      |        |             |

| Segment               | Solar  |
|-----------------------|--|
| Greenstat ownership   | 50%  |
| Greenstat role        | Developer and investor   |
| Project phase         | Land acquired,<br>Concession application<br>filed September 2022 |
| Investment date       | 2023   |
| Start of construction | Q2 2023  |
| Commissioning         | Q4 2023  |
|                       |  |

#### External partners

Skagerak Kraft AS

Co-Owner (50 %), Energy company



### Glamsland Solar Park

### Glamsland Solar Park Lillesand municipality

#### About

Planned on a mass deposit. Fixed ground system with sale of electricity at the current spot price. Plot size approx. 75 daa. Impact assessment starts Q1 2023. Grid connection clarified and license application to NVE in Q3 2023

Installed capacity / Production per annum

7 MWp 7 GWh

Total construction cost (100%) / Equity requirement (40%) 53 MNOK / 21 MNOK

#### Project overview

| Segment               | Solar  |
|-----------------------|--|
| Greenstat ownership   | 100%   |
| Greenstat role        | Developer and investor                                   |
| Project phase         | Land owner agreement<br>secured.<br>In development phase |
| Investment date       | 2023   |
| Start of construction | Q2 2024  |
| Commissioning         | Q4 2024  |
| External partners     | Landowner, potential co-<br>owner < 30 %                 |





### Energy Hub Kjerlingland, Lillesand municpality

#### About

First 'Power-to-X' in Norway. Local energy production, via wind energy and solar energy with power from the grid into an energy system to produce green hydrogen and further distribution of hydrogen for heavy transport along the E-18.

Installed capacity solar part/ Production per annum

1 MW 1 GWh

Total construction cost (100%) / Equity requirement (40%)

### 8 MNOK / 3,2 MNOK

| P | roj | ject | ٥v | er | vie | W |
|---|-----|------|----|----|-----|---|
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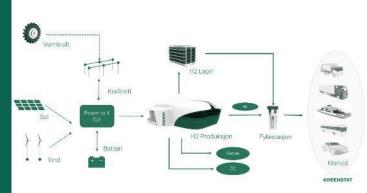
| Segment               | Solar  |
|-----------------------|--|
| Greenstat ownership   | 80%  |
| Greenstat role        | Investor   |
| Project phase         | Land owner agreement<br>secured.<br>In development phase |
| Investment date       | 2023   |
| Start of construction | Q2 2024  |
| Commissioning         | Q2 2025  |
|                       |  |

External partners

J.B. Ugland Fornybar Energi

Co-Developer, 20%





### New segment C&I – Commercial and Industrial Installations

#### About

Solar power plant on larger roof tops. Greenstat will rent roofs for the construction and ownership of its own solar power plants. Greenstat ambition is 5-10 MWp for 2023 and gradual increase going forward.



#### Project overview

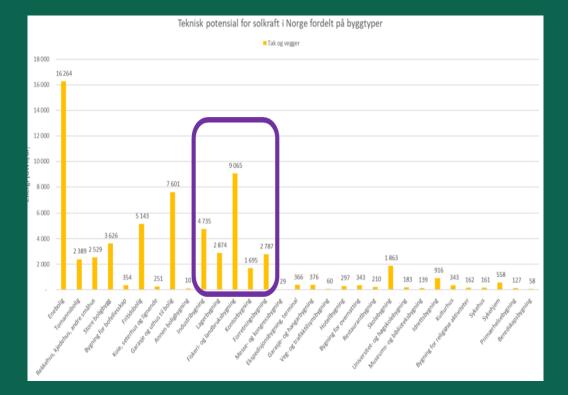
| Segment             | Solar                  |
|---------------------|------------------------|
| Greenstat ownership | 50%                    |
| Greenstat role      | Developer and investor |
| Project phase       | In development phase   |
| Start               | 2023                   |

#### External partners

Lagerseksjoner AS 50% in Joint Venture

LOI has been entered with Lagerseksjoner AS that has many rooftops available for solar PV plants in Norway.

Going forward Greenstat will rent roof tops and construct and operate solar power plants on these.



↑ Screening by Multiconsult (2022), shows technical potential for different sectors of rooftop solar installations in Norway. Greenstat will focus on larger industrial buildings e.g. warehouse buildings, industry, offices, constituting approx. 15 – 20 TWh in technical potential.





## Innovative, user friendly and highly scalable charging platform for electric and hydrogen vehicles

#### Why Greenstation?

The Norwegian Government has stated that all new vehicles sold by 2025 are to be zeroemission cars.

Norwegian Institute of Transport Economics has estimated that Norway alone would need another 10 000 new charging points by 2025

Share of new vehicles sold by 2025 being zero-emission

100%

Number of fast charging sockets needed by 2025, forecasted by Norwegian Institute of Transport Economics



#### Project overview

| Segment         | Greenstation                  |
|-----------------|-------------------------------|
| Greenstat OS%   | 100% ownership                |
| Greenstat role  | Owner, developer, operator    |
| Project manager | Roar Nygaard                  |
| Project phase   | Pilot under testing in Norway |
| Investment date | 2015                          |
| Web             | greenstation.no               |

Greenstation makes charging easy. Powered by automatic car detection (ANPR), your car is directed to correct charger upon arrival. Contactless payment without any need for mobile apps, simplifies and optimizes the charging experience.

#### Option to include Hydrogen fuel is already embedded into the charging platform

**Greenstat Value Creation** 

First pilot launched summer 2021 in Øygarden, located 15 km west of Bergen

Designed and developed a scalable charging platform, also prepared for H2 refueling

Vehicle is automatically directed to charger with correct voltage and charging cable

Improved user experience with contactless payment and automatic car detection system

Norway expansion aims for 20 charging locations within 2023

International expansion aims for 1 000 locations spread throughout Europe

#### GreenstationTeam



Leanne

Drøver

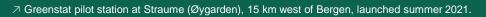
Roar

Nvgaard

#### External partners

| Kempower     | Supplier, EV chargers       |
|--------------|-----------------------------|
| Ava Security | Supplier, video, security   |
| Payter       | Supplier, payment terminals |









### Greenstat Hydrogen India

### Exploring Hydrogen projects in India

### Why entering the India energy market?

India is the world's second largest country in terms of population (1.4bn people), and the third biggest CO2 emitter after China and US.

With strong growth in renewable energy production, India needs H2 technology for energy storage applications.

India's share of global CO2 emissions\*

7%

Targeted share of renewable energy production by 2030\*\*

50%

\* https://ourworldindata.org/ \*\* The Economic Times

#### Project overview

| Segment         | Hydrogen, India expansion   |
|-----------------|-----------------------------|
| Greenstat OS%   | 63% ownership               |
| Greenstat role  | Owner, initiator, developer |
| Project manager | Karen Landmark              |
| Project phase   | In Development              |
| Investment date | 2021                        |
| Web             | greenstat-india.com         |

To capture a market position, GHI made use of both business networks and R&D collaboration, presenting Greenstat as a part of a strong Norwegian technology and knowledge base on green hydrogen. The customer portfolio is mostly energy or industrial companies with ownership in renewable energy production looking to utilise their energy to produce green hydrogen. As the market matures, we believe we will see projects materialize related to demand for hydrogen. In addition, there is a potential for ownership in solar projects, especially related to the hydrogen production, as this Power-to-H2 model will be more widely used in India

#### **Greenstat Value Creation**

Greenstat entered India, one of the world's biggest growth engines, in 2021

Center of Excellence Renewable Energy (CoE) successfully established with the PHD committee for Commerce and Industry in Delhi

A triple Helix approach to innovation (R&D, government cooperation, business cooperation)

A growing portfolio of H2 project through JV's and partnership with Indian industry and energy companies

Works along 3 axes: (1) Build-own-operate (BOO) green hydrogen plants, (2) consulting services on green hydrogen, and (3) technology ownership through Homi Hydrogen (a joint venture with H2ePower to manufacture electrolysers in India).

#### GHIL have a growing portfolio of feasibility study projects (consulting).

Hvdrogen India PV

LTD

| Greenstat Team                           |  | External partners (selected) |                             |  |
|--|--|------------------------------|-----------------------------|--|
|  |  | Ayana                        | Partner, Green H2 pilot     |  |
|  |  | TERI                         | Partner, H2 Transp. Kolkata |  |
| Karen<br>Landmark<br><sup>Chairman</sup> | Sturle<br>Pedersen<br>Chairman Greenstat | h2e power                    | Partner, co owner           |  |

### Greenstat Hydrogen India

### LOIs signed for several pilot projects

#### About

High-growth market experiencing significant momentum as green hydrogen is set to be a key enabler for decarbonisation of global societies

Greenstat will build, own and operate (BOO) green hydrogen production facilities by utilising the funds invested efficiently.

Greenstat will set up and maintain plants under the Joint Venture model with other major players in the industry

Greenstat will provide consultancy and advisory services along with various other value-added services related to green hydrogen.

| JV Partner          | % Share of GHI | Capacity in MW |
|---------------------|----------------|----------------|
| Rudra Gas           | 30 %           | 2              |
| JK Laxmi Cement     | 30 %           | 1,5            |
| Ayana Energy        | 30 %           | 0,6            |
| PTC India           | 30 %           | 1,5            |
| Nayara Energy       | 30 %           | 5              |
| Peenya Gases        | 30 %           | 2,5            |
| Lanka Ashok Leyland | 51 %           | 1,5            |
| Colombo Port        | 30 %           | 1,5            |
| Bhilwara Group      | 30 %           | 2,5            |
| Shriram Institute   |                |                |
| Art of Living       | 30 %           | 1,5            |
| h2e Power           | 50 %           | 10             |
| Chenney             | 30 %           | 1,5            |
| Total Summary       |                | 31,6           |



**1** Reception at the PHD Chamber for Commerce and Industry in Delhi. The PHD committee is a very important strategic partner for Greenstat in India. From left: Dr. J.P Gupta (Chair Environment Committee), Mr. Pradeep Multani (President PHD chamber), Karen Landmark (Chairman Greenstat Asia) **2** International Climate Summit (ICS 2021) held in Delhi



### GREENSTAT



Introduction to Greenstat Market overview Business model Project portfolio Appendix

### GREENSTAT

### Group Structure



### GREENSTAT

Greenstat ASA Fantoftvegen 38 5072 Bergen Norway Making green happen. Now. greenstat.no